## Ralph Thornton Centre Board of Management UNAPPROVED MINUTES for MAY 18<sup>TH</sup>, 2016

Present: <u>Board</u>: Hongmei Cai, Graham Chernoff; Andrew Chong; Jeff Garkowski; Michele Harding (Minutes); Mae Hum; Jennifer King; Alan Lennon; Samantha Morrison (Chair); Ming Ou; Jordana Wright; and Paula Fletcher. <u>Staff</u>: Glenn Gustafson; and Maria Moutsatos <u>Guests</u>: Virginia Lackey (Auditor); Mark Kovaks; Jody Charlebois O'Dea

**Regrets:** Chris Shantz and John Campey

#	Ітем	DISCUSSION	DECISION	ACTION / BY
<b>1.</b> a.	Greetings	The Chair called the meeting to order.		
b.	Approval of Consent	Andrew reviewed the general terms for piloting a Consent Agenda	M: Samantha	
	Agenda	at the meeting.	S: Andrew	
		<ul> <li>F&amp;M Report was withdrawn from the consent agenda.</li> </ul>	Carried	
		Motion: That the Consent Agenda, as amended, be approved.		
C.	Declarations of	Michèle declared conflict of interest respecting request for special		
	Conflict of Interest	occasion licenses.		
2	Consent Agenda:			
	CONSENT AGENDA	THAT the following Consent Agenda decisions and motions be	M: Samantha	
	MOTION:	APPROVED as presented:	S: Graham	
			Carried	
	[a] Approval of Minutes	<b>MOTION</b> : That the minutes of the April 27 <sup>th</sup> , 2016 meeting of the		Secretary
		RTC Board of Management be approved, as circulated.		
	[b] Committee Terms	DECISION: That the 2015-2016 Committee Terms of Reference		Committee Chairs
	of Reference Review &	Review and Accomplishments be received and recommendations		
	Accomplishments	forwarded to 2016-2017 chairs for consideration.		
	[c] Staff Reports	DECISION: That the reports of the Programme Director and		Staff
		Business Manager be received.		
	[e] Board Development	<b>MOTION:</b> THAT the Board and Committee Structure and Mandate		Secretary
	& Nominations	Policy, dated February 2016, be approved.		Committee Chairs
	[f] Org. Planning &	Decision: That the Committee's Year-End report and		OP&E
	Evaluation	recommended priorities for 2016-2017 be received.		
	[f] Personnel	MOTION: THAT the Performance Review Template setting out the		Personnel
		Executive Director's annual review process be approved and		
		implemented.		

#	Ітем	DISCUSSION	DECISION	ACTION / BY
3	Business Arising:			•
	[a] Organizational Planning & Evaluation	<ul> <li>Mae noted that the OP&amp;E motion respecting resources for strategic planning needed revision given the final financial statement.</li> <li>Following discussion, a revised motion was proposed to remove reference to a specific surplus period:</li> <li><b>REVISED MOTION:</b> <ul> <li>THAT the Board allocate up to \$20,500 for strategic planning purposes over the next two years as follows:</li> <li>Up to \$10,500 from <i>the accumulated surplus</i>;</li> <li>Up to \$5,000 from the 2016 budget; and</li> <li>Up to \$5,000 from the 2017 budget.</li> </ul> </li> </ul>	<b>M</b> : Mae <b>S</b> : Alan <b>Carried</b>	OP&E John/Glenn
	<ul> <li>[b] Finance Report</li> <li>Auditor's Presentation of Financial Statement</li> </ul>	<ul> <li>Virginia Lackey reviewed the draft Financial Statement for the year ending December 31, 2105, and provided an opportunity for questions. It was noted that:</li> <li>The Centre's approach to claiming the HST had been corrected and that the net financial impact of such action was \$4,000 in this funding year,</li> <li>The Centre had repaid \$3,846 respecting the Employer Health Tax ; and,</li> <li>As of December 2015, the financial statement shows a programme surplus of \$7,906.</li> </ul>		
	Approval of Audited Financial Statement	The Auditor advised that an <i>unqualified audit</i> had been issued and thanked the staff for their collaboration, cooperation and assistance in completing the audit. The Finance Committee, which had previously reviewed the statement, recommended approval.		
		MOTION: THAT the draft 2015 Audited Financial Statements be approved.	M: Graham S: Alan Carried	Finance Committee Glenn/John
	Finance Policy	<ul> <li>Graham and Glenn reviewed the draft Financial Policy, including feedback received. The following amendments were proposed:</li> <li>Page 2 – Title "<i>Procurement</i>" Procedures (instead of <i>Expense</i> Procedures) (Clarification)</li> <li>Page 3 – (Clarification) <ul> <li>"<i>Expenses cannot be broken into instalments in order that such instalments individually fall within approval or</i></li> </ul> </li> </ul>		

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		<ul> <li>Purchases related to information technology (computer hardware and software, telephones, etc.) must go through the Business Manager.</li> <li>Page 3 - 4 - Employees may choose to waive receiving a reimbursement cheque within the 10 business days, if they wish to be reimbursed for multiple expense claims with one cheque. Employees should note this in writing on the relevant expense claim form(s). A maximum of \$100.00 in expenses may be so accumulated within each quarter. (Clarification)</li> <li>Page 4 - Fines for parking infractions or moving violations are not eligible expenses and will not be reimbursed. (Addition/Clarification)</li> <li>Page 10 - Signing Authorities         <ul> <li>Signing Authorities are amended at the first meeting of the Board after the Annual General Meeting where Board Officers are elected and/or after the hiring of an employee who should be an authorized signatory. (Clarification)</li> <li>Where appropriate, the Board will determine investment of surpluses to maximize interest generated.</li> <li>The Board shall (not must) ensure that funds are always readily available to cover all foreseeable operating costs and must take reasonable measures to ensure funds are readily available for additional, unanticipated expenses (contingency funds).</li> </ul> </li> <li>Page 16 - Contract Management         <ul> <li>Only authorized employees are permitted to enter into contractual agreements on behalf of the Centre, which binds the organization for three (3) or more months or involve resource commitments that exceed \$3,000. (Clarification)</li> <li>Contracts must be developed to ensure that they can be managed effectively by appropriate management staff and include at a minimum detailed:                 <ul>                        Scope of work and, as appropriate, performance standards (Clarification)</ul></li> </ul></li></ul>	M: Michèle S: Graham Carried	Secretary Finance Committee/Staff
	Finance Committee     Year-End Report	<b>DECISION:</b> THAT the Finance Committee year-end report and recommended 2016-2017 priorities be approved	AGREED	Finance Committee Glenn/John

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4.	Staff Reports			
	Special Occasion     Permit     Applications	Maria advised that two applications for special occasion permit (SOP) events had been received:	Conflict of Interest declaration:	Staff
	Applications	MOTION: THAT the Board approve the following applications for	Michèle	
		special occasion permit events at the Centre:	<b>M</b> : Graham	
		• A. Atkinson, Private Party, on May 22 <sup>nd</sup> , 2016; and	S: Andrew	
		• M. Harding, Private Party, on July 15 <sup>th</sup> , 2016.	Carried	
5.	Committee Reports			
а	<ul> <li>Fundraising &amp;</li> <li>Marketing</li> <li>Thornton Abbey</li> <li>Fundraising Event</li> </ul>	Andrew highlighted the success of the Thornton Abbey fundraising event and praised the organizing committee, in particular Cindy Monk Fuller and Krista Downey. He thanked Board members who participated and assisted, including Samantha, Jeff, Michèle, Hongmei, Mae and Alan.		
		<ul> <li>DECISION: THAT letters of thanks be sent to Cindy and Krista.</li> <li>Glenn provided a preliminary estimate of funds raised from tickets sales (approx. \$1,000) and the silent auction (approx. \$3,300). The anticipated net funds generated (after expenses) is \$2,800.</li> </ul>	AGREED	Andrew/Glenn
	<ul> <li>Fundraising Strategy</li> </ul>	• Extensive discussion occurred regarding the draft fundraising strategy presented at the last meeting. It was proposed that several aspects were unclear and required clarification and/or revision.		
		<ul> <li>MOTIONS:</li> <li>THAT the draft Marketing Strategy be referred back to the F&amp;M Committee to address issues raised and to bring forward a revised plan as a priority; and,</li> <li>THAT a letter of thanks be sent to MAS and Dr. Sui, along with a donation of \$300.00 in recognition of completion of the marketing strategy project.</li> </ul>	M: Alan S: Michèle Carried	Andrew/John
b	Membership & Outreach • Annual General Meeting	Hongmei provided an update on AGM planning, advising that most speakers had been selected. Additionally, F&M members were making special efforts to reach out to Chinese members and the community to promote involvement.		

#	Ітем	DISCUSSION	DECISION	ACTION / BY
	<ul> <li>Community Recognition</li> </ul>	<ul> <li>MOTIONS: THAT up to \$2,000 be allocated for the 2016 AGM, including mandatory translation; and</li> <li>THAT a separate budget line be established for each annual general meetings within the annual global operating budget.</li> <li>Discussion occurred respecting the Committee's proposal to establish community recognition awards. It was agreed that recognition at the AGM should not be</li> </ul>	M: Alan S: Samantha Carried	Glenn/John M&O
		<ul> <li>DECISIONS:</li> <li>THAT RTC establish community volunteer awards to be given at the AGM that recognize contribution to the community and RTC:</li> <li><i>Contribution to "RTC governance"</i> – taking into consideration length of service, active promotion of RTC values, roles and responsibilities taken with RTC, outstanding contribution above and beyond the normal duties;</li> <li><i>Partnership with RTC</i> – taking into consideration scope and length of collaboration; the sharing of resources; and financial support; and,</li> <li><i>Contribution to Community Betterment</i> – taking into consideration alignment with RTC values; length and nature of involvement in community activities that promote community interests and wellbeing.</li> </ul>	AGREED	M&O Committee
		THAT the nominations be managed by the M&O Committee, with the nominating process starting approximately 3 months prior to the scheduled AGM.		
С	Board Development & Nominations [a] Nominations Sub- Committee	• Jordana reported that the nominations process to fill vacancies that will arise at the 2016 AGM had been completed. Candidates were provided an opportunity to attend a committee and the board meetings.		BD&N
		• A report respecting qualified candidates was given in the <i>in camera</i> meeting.		
6.	In-Camera Meeting	MOTION: To commence the <i>in camera</i> meeting at 8:30 pm.	M: Andrew S: Jennifer Carried	

#	Ітем	DISCUSSION	DECISION	ACTION / BY
	[a] Report of the in	The Nominations Sub-Committee presented the list of qualified		
	camera meeting	candidates for recommendation to the members at the 2016 AGM:		
		MOTION:	<b>M</b> : Alan	
		THAT the following qualified members be presented to the	S: Jennifer	
		membership as acclaimed for nomination to the Board of	Carried	
		Management at the 2016 Annual General Meeting:		
		<ul> <li>Jody Charlebois,</li> </ul>		
		Graham Chernoff,		
		<ul> <li>Jeff Garkowski,</li> </ul>		
		Michele Harding,		
		Sharon Ho, and		
		• Janet Wilson.	M: Michèle	
			S: Samantha	
		MOTION: To adjourn the <i>in camera</i> meeting at 8:50 pm	Carried	
7.	Adjournment	MOTION: To adjourn the meeting.	M: Alan	
			S: Jeff	
			Carried	

## MOTION: THAT the minutes of the May 18<sup>th</sup>, 2016 meeting of the RTC Board of Management be approved, as circulated.

Moved: Graham; Seconded: Samantha CARRIED

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