## Ralph Thornton Community Centre Board of Management APPROVED Minutes of the Meeting of August 23, 2017

Present:

**Board:** Ryan Acayan; Graham Chernoff; Liz Doyle; Caleb Edwards; Paula Fletcher; Jeff Garkowski; Yang Han; Michèle Harding;

Sharon Ho; Alan Lennon; AND Janet Routliffe.

**Staff**: John Campey, Glenn Gustafson, Maria Moutsatsos

**Guest**: Dianne Lau

Regrets: Glenn Ewald; Julia Peters

	Item	Discussion	Decision	Action / By	
	1. CALL TO ORDER				
1a	Greetings & introductions	Michèle called the meeting to order.			
1b	Declaration of conflicts of interest	None			
		2. BUSINESS ARISING			
2a	Approval of meeting agenda	MOTION: THAT the meeting agenda be approved.	M: Jeff S: Alan CARRIED		
2b	Board TO DO List	No update			
2c	Community updates	<ul> <li>Ward 30 Community Environment day on Sept. 16, 10 a.m. to 2 p.m., at Jack Layton Way;</li> <li>Leslieville Beer Fest on Aug. 26;</li> <li>Launch of Riverside Mural on the Woodgreen Building Aug. 27, 3 p.m.;</li> <li>A coyote sighting was recorded at Upper Gerrard near Williamson Ravine &amp; Fairmount Park</li> </ul>		Information	
		3. CONSENT AGENDA		_	
3a	Consent agenda approvals	<u>MOTION</u> : THAT the following Consent Agenda decisions and motions be approved, and committee reports be received.	M: Michèle S: Sharon CARRIED		
3b	May 17, 2017, and June 14, 2017, minutes including minor amendments	MOTION: THAT the minutes of the May 17, 2017, and June 14, 2017, meetings of the RTCC Board of Management be approved as circulated.		Secretary	
3c	• Committee report	The Committee's report highlighted: <ul><li>Continuing discussions about tenancy issues;</li><li>John and Glenn are leading identification of tenant</li></ul>		Executive	

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		issues.		
		DECISION: THAT the Executive report to the Board be received.		
3d	Membership & Outreach	The Committee's report highlighted:     A debrief on the 2017 AGM;     Planned activities for 2017-2018.		Sharon M&O
	Committee Report	DECISION: THAT the M&O report to the Board be received.		
3e	Board Development & Nominations  • Committee Report	<ul> <li>The Committee's report highlighted:</li> <li>Planned activities for 2017-2018;</li> <li>BD&amp;N will contact committee chairs that are responsible for reviewing board policies in the coming year;</li> <li>The board self-assessment continues to be under review; BD&amp;N will seek more input from new members.</li> </ul>		Jeff BD&N
		DECISION: THAT the BD&N report to the Board be received.		
3f	Fundraising & Marketing	<ul> <li>The Committee's report highlighted:</li> <li>The committee could not secure a venue for Glam Camp and proposed to replace the event with a direct</li> </ul>		Janet F&M
	Committee Report	<ul> <li>donation request campaign;</li> <li>A proposal that a spring fundraising event be built in to an annual or multi-year fundraising and marketing plan, which will be developed in coming months;</li> <li>An invitation to participate in the 2017 Scotiabank Waterfront Marathon, Half Marathon, or 5K runs to support RTCC.</li> </ul>		
		DECISION: THAT the 2017 Glam Camp be replaced by a direct donation requests.		
		DECISION: THAT RTCC establish an annual Spring fundraising gala as a primary fundraising tool, and that such an event be built in to annual fundraising and marketing plans.		

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		End Consent Agenda Motions And Decisions	•	-		
	4. STAFF DISCUSION					
4a	Program Director's report	<ul> <li>The following items were highlighted:</li> <li>Many programs are seeing success in summer 2017;</li> <li>RTCC is reaching out to parents of program participants (including fundraising opportunities – raised \$1,500 so far);</li> <li>Exchange Loft needs include more volunteers and increased training for staff to support users in challenging circumstances;</li> <li>A partnership agreement is under development with WoodGreen and Jimmie Simpson. It will outline roles and responsibilities and seek to improve working relationship among the partners.</li> </ul>	Information	N/A		
		DECISION: THAT the Program Director's report to the Board be received.	AGREED			
4b	Business Manager's report	<ul> <li>The following items were highlighted:</li> <li>Continuing building improvements, particularly new paint in many of the building's spaces;</li> <li>Timing of the elevator upgrade will be determined when the contract is awarded; several other dependent projects are being planned.</li> </ul>	Information	N/A		
		DECISION: THAT the Business Manager's report to the Board be received.	AGREED			
4c	Executive Director's report	<ul> <li>The following items were highlighted:</li> <li>Efforts to document relationships with partners, including meetings with local school principals and community organization executive directors;</li> <li>Staffing supports made possible through an Employment and Social Development Canada grant;</li> <li>Preparations well in hand for starting the After School Program.</li> </ul>	Information	N/A		
		DECISION: THAT the Executive Director's report to				
		the Board be received.	AGREED			
_		5. COMMITTEE REPORTS		DDON		
5a	<b>Board Development</b>	Board members provided feedback in response to		BD&N		

	Item	Discussion	Decision	Action / By
	<ul><li>&amp; Nominations</li><li>Board Orientation Feedback</li></ul>	<ul> <li>discussion questions:</li> <li>Materials were well received – request they be distributed ahead of time;</li> <li>Committee overviews well received – request additional focus on roles and expectations</li> <li>Requests for more time for informal discussion and getting to know each other;</li> <li>Suggestion of a primer of community issues, demographics and organizations;</li> <li>Attendance at Board meetings before nominations was useful and should continue to be encouraged.</li> </ul>		
5b	Ratification of committee decisions	<ul> <li>The Executive committee outlined recent decisions made on behalf of the board:</li> <li>Approving the nomination of Anjuli Solanki for the 2017 Partnership with RTCC Award;</li> <li>Establishing a Tenancy Working Group, consisting of John Campey, Glenn Gustafson, and Michèle Harding;</li> <li>Delaying the 2017 Executive Committee elections until the September board meeting.</li> </ul>		
	Agency review	<ul> <li>MOTION: THAT the above noted Executive         Committee decisions and actions for the period         June to August, 2017, be ratified.         <ul> <li>Michèle highlighted:</li> <li>The City of Toronto is reviewing its agency                 governance and plans to consolidate bylaws and other                 governance mechanisms concerning agency                  governance into a new Municipal Code chapter;</li> <li>Background materials available for review concerning                  the City of Toronto's agency review process</li> <li>John to monitor to highlight possible implications for                  RTCC and AOCCs and report to Executive Committee.</li> </ul> </li> <li>DECISION: That the August Committee Report be</li> </ul>	M: Michèle S: Liz CARRIED	All board members
		received.	AGREED	John/Executive

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5c	Finance  • 2018 City budget submission	<ul> <li>RTCC's Core budget submission to the City was sent on June 7;</li> <li>Following City Council's direction, the budget is flatlined, with no additional expenditures, projects, or inflationary increases</li> <li>Noted in the transmittal letter accompanying the budget submission:         <ul> <li>The budget reflects a net 2018 expenditure of \$719,500, which includes inflationary increases for utilities, but flat-lines all other non-salary expenses.</li> <li>This flat-lining has been in effect for a number of years – and is projected to continue into 2020.</li> <li>The cumulative effect of absorbing inflation and implementing cuts has been a reduction in RTCC's buying power, resulting in a number of core operating expenses being covered in the program budget.</li> </ul> </li> <li>Staff will be working on and presenting to the Finance Committee a 2018 global budget in the coming months.</li> </ul>		
	Second-quarter 2017 report	<ul> <li>MOTION: THAT the Board approve the Centre's 2018 draft budget for submission to the City.</li> <li>At the end of Q2, the Centre experienced an overall negative variance of approximately \$16,600, due to higher than anticipated sick days by staff, higher than budgeted IT support, higher than budgeted fire equipment repairs.</li> <li>Some of these additional expenses were mitigated due to increased revenues and underspending:         <ul> <li>Above target fundraising;</li> <li>Increased space rentals;</li> <li>Underspending for hydro and gas due to conservation and warm winter.</li> </ul> </li> <li>The committee also considered the 2017 forecast:         <ul> <li>Currently projecting a global deficit of approximately \$13,800.</li> </ul> </li> </ul>	M: Alan S: Graham CARRIED	

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		<ul><li>Mitigation efforts are planned.</li><li>Staff are continuing to monitor expenses.</li></ul>		
		MOTION: THAT the Board receive the Centre's Second Quarter Report.	M: Alan S: Graham CARRIED	
		<b>DECISION:</b> That the August Committee Report be received.	AGREED	
5e	Organizational Planning & Evaluation • Program descriptions	OP&E answered questions from board members about the program descriptions for the Chinese Mentor and After-School programs.		
		MOTIONS: 1. THAT the Chinese Mentor Program Description be approved	M: Michèle S: Jeff CARRIED	
		2. THAT the After-School Program Description be approved.	M: Michèle S: Jeff CARRIED	
	2018 strategic planning	OP&E proposes to initiate Board discussion regarding transition from the Renewal Plan to the 2018 Strategic Plan in the fall. The associated strategy was provided to guide assessments.	CARRILLE	OP&E/Board
		Members are invited to review and provide feedback on the proposed strategy.		members
		DECISION: That the August Committee Report be received.	AGREED	
6.	ADJOURNMENT	MOTION: THAT the meeting be adjourned.	M:Alan S: Liz CARRIED	